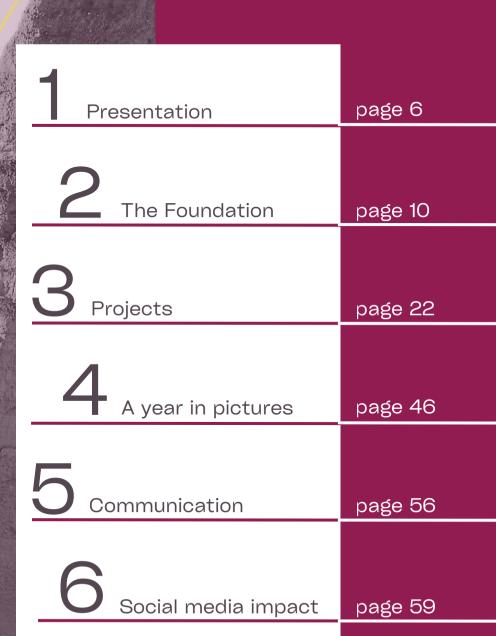








INDEX



President



"The year 2024 has undoubtedly been a decisive period for the **ICAMCvL** Foundation. Over the past months, we have strengthened a clear and coherent strategy, firmly grounded in the principles that have guided us since the beginning: driving regional verv development, fostering innovation, and positioning Castilla v León at the heart of European and international dynamics sustainability, industry, and the energy and digital transition.

ICAMCyL's strategy has been consolidated as an ambitious yet realistic roadmap, designed to respond to the major challenges of our time. Along this path, reinforcing our human capital has been essential. The incorporation of new, highly qualified professionals has enriched our technical and management capabilities, making ICAMCyL a stronger, more dynamic organisation, fully prepared to lead complex processes of innovation and cooperation.

The international scope of our activities continues to expand with determination.

Alberto Fernández Sutil

Our participation in European consortia, international networks, and strategic platforms has reinforced the visibility of both the Foundation and Castilla y León within the European context. We are convinced that international outreach is an essential driver for attracting knowledge, investment, and new opportunities to our regional ecosystem.

Yet, as important as it is to look outward, it is equally vital to strengthen our roots. At ICAMCyL, we remain firmly committed to expanding our networks of collaboration across the territory, generating synergies with local entities, academic institutions, businesses, and public administrations.

Our goal is clear: to become a lever for development in Castilla y León and a strategic partner for all those who believe in a model of innovative and sustainable growth.

I would like to express my sincere gratitude to the Foundation's executive and technical teams for their constant effort and transformative vision. I also extend my thanks to the Board of Trustees, whose support has been and will continue to be essential. And, of course, to all the organisations and individuals who accompany us on this journey, united by a shared commitment: to build a more prosperous future.

General Manager



If we had to define 2024 at ICAMCyL in just two words, they would be clear: consolidation and growth.

Since our beginnings in January 2018, we have faced significant challenges, including a global pandemic in our very first years of operation. However, our commitment and perseverance have ensured that the Foundation continues to move steadily towards its objectives.

Today, I can proudly say that we are a stronger organisation, better prepared to face the future. .

Over the past year, we have significantly reinforced our human capital, bringing in professionals who contribute with new capabilities to key areas for the Foundation's growth. New additions in project management, deputy direction, technical coordination, and communication have strengthened our structure, ensuring the right support for the wide range of initiatives we carry out.

Santiago Cuesta - López

We remain firmly committed to tackling Europe's most pressing challenges, working along the lines that will allow us to achieve the objectives necessary for a prosperous and sustainable future, always aligned with the key pillars of the 2030 Agenda.

We look ahead to the coming years with a clear focus on regional development and a decisive commitment to internationalisation—both essential to unlocking the talent and enhance our territory.

We aim to be the bridge that connects Castilla y León with global opportunities, attracting investment, innovation, and collaboration with organisations from all over the world.

Finally, I wish to express my sincere gratitude to the Foundation's Board of Trustees, whose trust and support have been essential for ICAMCyL's creation and continued growth. Their commitment has been key to advancing our mission. I am equally grateful to all the entities and partners with whom we have collaborated over the years, enabling us to carry out projects that truly make a difference. And above all, I wish to thank our entire ICAMCyL team, whose work, dedication, and passion keep this Foundation moving forward every single day.

We will continue working to make our region a benchmark in innovation, sustainability, and development.

The International Center for Advanced Materials and Raw Materials of Castilla y León

Established in 2018, the ICAMCyL Foundation drives innovation and technological development in Castilla y León, with a strategic focus on key sectors such as energy, mining, and Industry 5.0. Our work is guided by a firm commitment to sustainability and the circular economy, fully aligned with the principles of the 2030 Agenda.

It has established itself as an European benchmark, actively participating in international networks and projects funded by European programmes. The Foundation acts as a bridge between research and industry, enhancing regional competitiveness and managing high-impact projects thanks to a specialised team and strategic collaborations with prestigious organisations.

The Foundation's Board of Trustees is composed of some of the Region's leading industries, as well as institutional representatives.









Bench & Ground





The ICAMCyL team

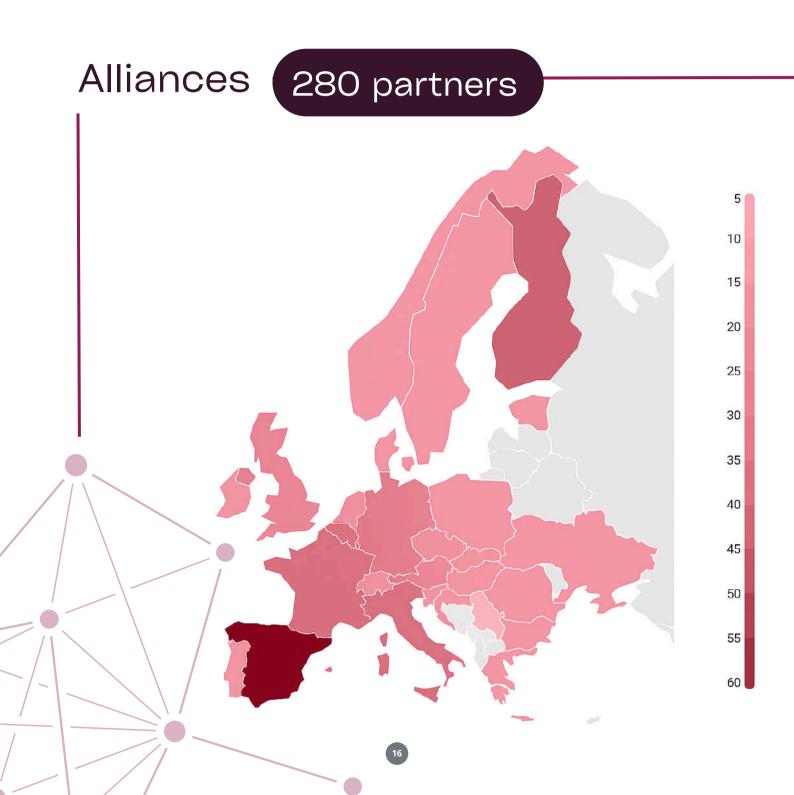
Our organisational structure











Over the years, the Foundation has developed a strong international presence, building an extensive network of **280 partners across 29 countries.**This network brings together **companies**, **associations**, **academic institutions**, **and public administrations**, enabling us to foster collaboration and drive impact on a global scale.



Strategy

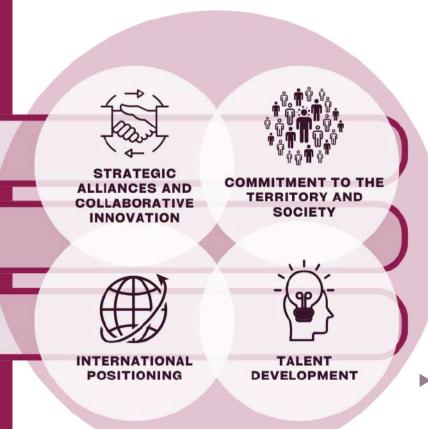




ADVANCED INDUSTRIAL TECHNOLOGIES



STRATEGIC INNOVATION AXES



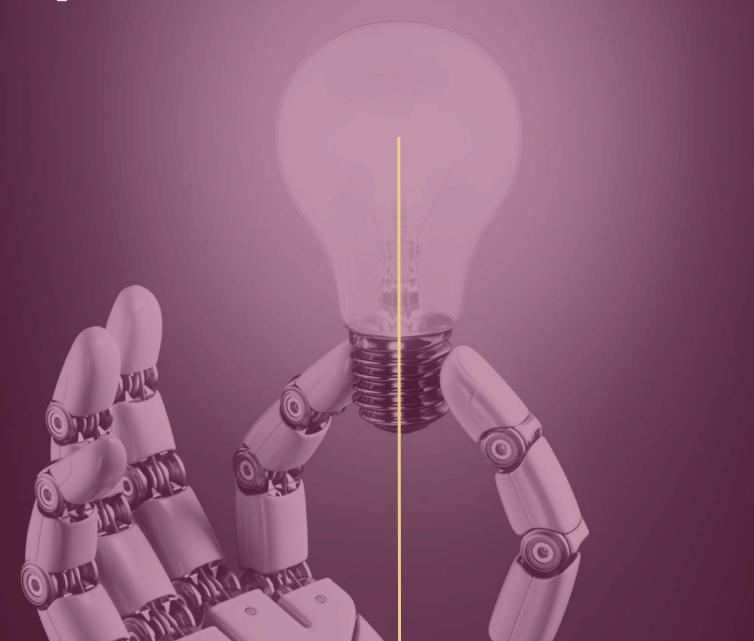
INNOVATION CATALYSTS

- ▶ Commitment to the territory and society: Aimed at improving the social perception of mining-related activities among local communities and society at large.
- ▶ **Talent development:** Focused on identifying and anticipating sector needs, as well as developing new skills to train professionals in the mining and raw materials sectors.
- ▶ Strategic alliances and collaborative innovation: Focused on creating and consolidating an innovation ecosystem around key stakeholders, based on cooperation between universities, research centers, and public organisations. This axis seeks to boost corporate innovation at the regional, national, and European/international levels.
- ▶ International positioning: Aimed at establishing ICAMCyL as a leading Center for mining and raw materials innovation in Europe.





4 PROJECTS



2024 at a glance



Projects

101M€

Mobilised investment The projects take shape as contributions to various sectors, structured around four lines of action, with sustainability as a cross-cutting theme across all of them.

1

Advanced materials research

Projects focused on developing materials that enhance efficiency, sustainability, and performance in strategic sectors, supporting a cleaner and more competitive industry.

2

Raw materials processing technologies

Initiatives that promote innovative technologies to improve the raw materials value chain, aiming to increase Europe's autonomy in a sustainable way.

3

Sustainable development

Projects that foster circular economy, decarbonisation, and energy transition through technological innovation, actively contributing to the EU's sustainable development goals.

4

Talent development and regional competitiveness

Actions aimed at training specialised professionals, strengthening regional participation in European programs, and energising local innovation ecosystems.

































PASSENGER

Pilot action for securing a sustainable european next generation of efficient RE-free magnets







This project has received funding from the European Union's EU Framework Programme for Research and Innovation Horizon 2020 under Grant Agreement No. 101003914

The PASSENGER project aims to develop sustainable, rare-earth-free permanent magnets to reduce Europe's dependence on critical materials. It focuses on manufacturing these magnets using raw materials available within the continent, promoting greener and more cost-effective alternatives.

Total budget: 11.309.888,75€

ICAMCyL budget: 427.000,00€

Consortium: 22 partners











































The prototypes obtained have demonstrated performance levels comparable to those of traditional motors.

PRODUCING SUSTAINABLE AND EFFICIENT

PERMANENT MAGNETS

in energy



MALTOSE

Machine learning for tailoring organic semiconductors





TThis project has received funding from the European Union's Horizon 2020 research and innovation programme under grant agreement No 883256.





This research project focuses on accelerating the discovery of new organic semiconductors for applications in organic photovoltaics through artificial intelligence.

The project has achieved significant progress in applying machine learning to predict the properties of large organic molecules, facilitating the search for new materials for organic electronics and laying the foundations for future applications in other fields of materials science. The models, datasets, and codes developed have already been published and are available to the scientific community.

Total budget: 172.932,48€

ICAMCyL budget: 172.932,48€



REMHUB

Rare earth and magnets hub for a resilient Europe



Funded by the European Union. Views and opinions expressed are however those of the author(s) only and do not necessarily reflect those of the European Union or European Research Executive Agency (REA). Neither the European Union nor REA can be held responsible for them





REMHub is an European project that covers the entire rare earth elements (REE) value chain, from mining exploration to recycling. Its goal is to accelerate market access through a digital platform that drives the development of technologies and services. The project promotes active communication and the engagement of key stakeholders to increase public trust in the use of REEs and is committed to full traceability through digital twins and digital passports.

Total budget: 18.117.025€

ICAMCyL budget: 272.500€

Consortium: 18 partners























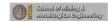


















RESILEX

Resilient enhancement for the silicon Industry leveraging the European matrix



Funded by the European Union. Views and opinions expressed are however those of the author(s) only and do not necessarily reflect those of the European Union or the European Health and Digital Executive Agency (HADEA). Neither the European Union nor HADEA can be held responsible for them.





The RESiLEX project focuses on strengthening the resilience of the silicon value chain in Europe. It aims to develop technologies that reduce import dependency, enable the recycling of end-of-life solar panels, and repurpose recovered silicon for the production of lithium-ion batteries — fostering a more sustainable and efficient circular model in the solar industry.

Total budget: 12.039.696,79 €

ICAMCyL budget: 237.917,50 €

Consortium: 21 partners















































1 |4| |FF

Novel domestic battery grade lithium carbonate value chain for green life



Funded by the European Union. Views and opinions expressed are however those of the





The aim of this project is to develop an efficient technology for the sustainable and environmentally friendly extraction and purification of lithium from underutilised deposits and mining waste. These raw materials will serve as the basis for the development of future clean energy products.

Total budget: 6.298.614,25 €

ICAMCvL budget: 723.875,00 €

Sustainable technologies for lithium extraction responsible Europe, driving the clean energy transition

Consortium: 18 partners





















MADITRACE

Material and digital traceability for the certification of critical raw materials



Funded by the European Union. Views and opinions expressed are however those of the author(s) only and do not necessarily reflect those of the European Union or the European Health and Digital Executive Agency (HADEA). Neither the European Union nor HADEA can be held responsible for them





The MaDiTraCe project aims to enhance the reliability of critical raw material tracking (cobalt, lithium, natural graphite, and rare earth elements) and improve transparency in complex supply chains. Its goal is to ensure responsible practices and certification from extraction to recycling, facilitating compliance with European regulations and improving the sustainability of these complex supply chains.

Total budget: 11.024.752,50 €

ICAMCyL budget: 459.062,50 €

Digital passport for greater transparency and sustainability in raw material extraction.

Consortium: 15 partners





























Metso:Outotec



S34I

Secure and sustainable supply of raw materials for EU industry



FFunded by the European Union. Views and opinions expressed are however those of the author(s) only and do not necessarily reflect those of the European Union or the European Health and Digital Executive Agency (HADEA). Neither the European Union nor HADEA can be held responsible for them





The S34I project focuses on ensuring a secure and sustainable supply of raw materials for the EU industry. To achieve this, it develops innovative methods based on Earth Observation (EO) and satellite data for the exploration, monitoring, and management of mines throughout their lifecycle. This includes everything from water quality assessment to risk monitoring, thereby supporting better legislation and social acceptance of the sector.

Total budget: 4.498.607,75 €

ICAMCyL budget: 249.620,00 €

Consortium: 20 partners





Sample collection in the Vigo estuary in collaboration with the Geological and Mining Institute of Spain



C-SINK

Actions required to secure the large-scale deployment of the leading CDR approaches to meet EU climate targets



Funded by the European Union. Views and opinions expressed are however those of the author(s) only and do not necessarily reflect those of the European Union or the Europea Climate, Infrastructure and Environment Executive Agency (CINEA). Neither the European Union nor CINEA can be held responsible for them.





The C-SINK project aims to establish standards for CO_2 removal (CDR) technologies in Europe, evaluating seven innovative methods. Its goal is to create a responsible and transparent CDR market, with a focus on environmental, social, and governance monitoring and assessment.

Total budget: 5.288.925,00 €

ICAMCyL budget: 508.843,75 €

Consortium: 20 partners









































Some pilots plants:





EXPSKILLS-REM

Expanding knowledge and skills in rare earth permanent magnets value chain





This activity has received funding from the European Institute of Innovation and Technology (EIT), a body of the European Union, under the Horizon 2020, the EU Framework Programme for Research and Innovation.





The ExpSkills-REM project focuses on training professionals across the permanent magnets value chain, essential for sustainable technologies such as electric mobility and the circular economy. The training covers everything from rare earth mining to magnet manufacturing and recycling.

It aims to strengthen industrial resilience and promote the sustainable use of critical resources, fostering a more competitive and eco-friendly industry in Europe.

Total budget: 815.891,00 €

ICAMCyL budget: 113.750,00 €

Consortium: 7 partners



















BLACKCYCLE

For the circular economy of tyre domain: recycling end of life tyres into secondary raw materials for tyres and other product applications







BlackCycle aims to recycle used tires to produce new ones, covering the entire value chain: from the collection of end-of-life tires to the production of high-quality rubber compounds using advanced technologies such as pyrolysis and material recovery

Total budget: 4.284.241,48 €

ICAMCyL budget: 288.190,00€

One of the selected deconstruction technologies is ORC (Outside Rubber Cutting), which recovers the tread from passenger car and truck tires.

Consortium: 13 partners































Tyre Technology Expo 2024 in the category "Environmental Achievement of the Year - Industry Contribution"

Poles for Europe in the "impact" category

Recircle Awards 2023 as "Best Tyre Recycling Research Project"

DEXPLORE

Recognising European potential for hosting deep land primary CRM by combining new mineral models and advanced exploration and visualisation techniques



author(s) only and do not necessarily reflect those of the European Union or European Health and Digital Executive Agency (HADEA). Neither the European Union nor HADEA can





Its objective is to transform mineral exploration in Europe through the development of sustainable technologies, focusing on deposits critical for and decarbonisation. The project employs advanced tools such as drones, ground observation, and geophysics to explore up to 600 meters deep. Its main goals include creating updated deposit models, developing new exploration technologies, and establishing an integrated data visualisation platform combining geological, remote sensing, and geophysical information.

Total budget: 4.284.241,48 €

ICAMCyL budget: 288.190,00€

Consortium: 13 partners































WIDFX

Knowledge transfer for widened EU excellence in advanced green technologies, sustainability and research management



Funded by the European Union. Views and opinions expressed are however those of the author(s) only and do not necessarily reflect those of the European Union or European Research Executive Agency (REA). Neither the European Union nor REA can be held responsible for them





It seeks to turn the Technical University of Košice (TUKE) into an EU Center of Excellence for sustainable mining, focusing on the recovery of critical raw materials essential to Europe's strategic sectors. The project promotes the development and adoption of green and non-invasive mineral extraction technologies, fostering sustainability and reducing dependence on third countries.

Total budget: 1.492.271,60 €

ICAMCyL budget: 178.375,00 €

It will also create a specialised industrial cluster and establish a Virtual Center of Excellence to encourage collaboration and innovation among different stakeholders in the sector.

Consortium: 11 partners

























14 - GREEN

Interregional investment for the sustainable supply of raw materials in the EU green energy transition



Funded by the European Union. Views and opinions expressed are however those of the author(s) only and do not necessarily reflect those of the European Union or European Innovation Council and SMEs Executive Agency (EISMEA). Neither the European Union nor EISMEA can be held responsible for them.





The I4-GREEN project aims to boost green and circular innovation in the EU by promoting interregional collaboration to reduce dependence on imported critical raw materials and mitigate the environmental impact of their extraction and processing. It will develop two main pilot projects, both focused on promoting circular and sustainable solutions in the mining and raw materials value chains.

Total budget: 4.284.241,48 €

ICAMCyL budget: 288.190,00€

Consortium: 15 partners





RISE

Resilient innovation ecosystems for EU value chains



Funded by the European Union. Views and opinions expressed are however those of the author(s) only and do not necessarily reflect those of the European Union or the European Innovation Council and SMEs Executive Agency (EISMEA). Neither the European Union nor EISMEA can be held responsible for them





The initiative seeks to develop innovative and sustainable solutions that strengthen the resilience of European value chains, particularly in less developed regions. Its aim is to foster strategic collaborations and prepare solid business plans so that these projects can be scaled up and brought to market. In addition, the project provides support in securing both public and private funding.

Total budget: 1.239.226,39 €

ICAMCvL budget: 119.908,48 €

Consortium: 8 partners



















ICA-BOOSTER

Consolidation and strengthening of ICAMCyL's European programmes Unit





La publicación es parte de la actuación GPE2023-001394-P, financiado por MCIN/AEI/10.13039/501100011033, siendo GPE2023-001394-P la referencia que figura en la resolución de concesión; MCIN el acrónimo del Ministerio de Ciencia e Innovación; AEI el acrónimo de la Agencia Estatal de Investigación; y 10.13039/501100011033 el DOI (Digital Object Identifier) de la Agencia.





The main objective is to increase the organisation's participation and success in Horizon Europe projects. The programme aims to optimise innovation management and improve the use of available resources, resulting in greater economic return, cost savings, and enhanced competitiveness for the Foundation.

In addition, it supports regional SMEs in accessing European projects, thereby contributing to the technological development and internationalisation of the innovation ecosystem in Castilla y León.

Total budget: 117.900 €



A YEAR IN PICTURES

Throughout the year, ICAMCyL organised and took part in **43 activities**, ranging from outreach events promoting the Foundation and its projects, to training and dissemination workshops, and collaborative working sessions.

12

Activities organised 350 attendees

31

Invited speaking engagements

EIT RAW MATERIALS SUMMIT

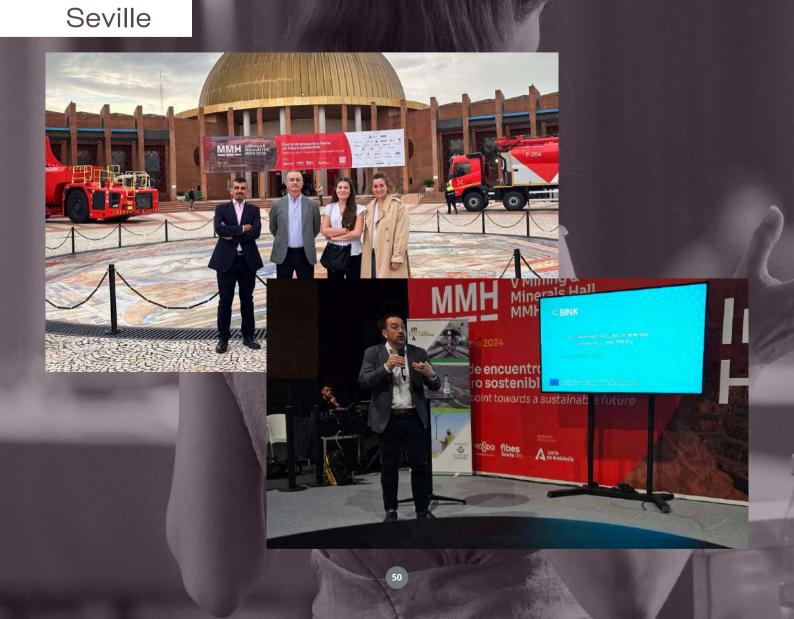
Brussels





MMH. MINING AND MINERALS HALL







ENGAGEMENT IN OTHER PROJECTS AND CONFERENCES















Colegio Oficial de ingenieros de minas del centro de España

5 COMMUNICATION

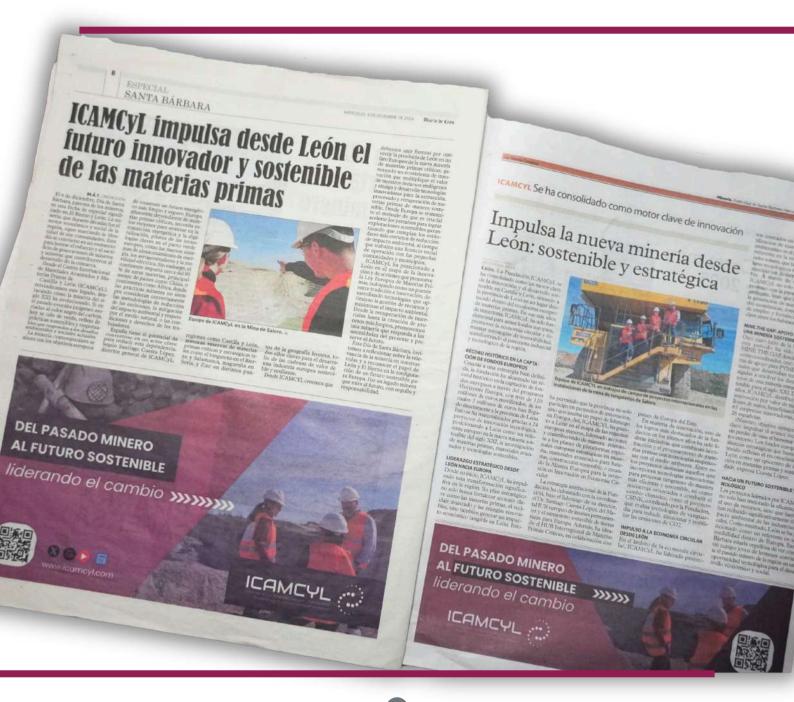
2.545

followers



+18

press coverage



CASTILLA Y LEÓN

ULE e Icamcyl impulsan un HUB de investigación e innovación en materias primera estratégicas en el Noroeste de España



Europa Press Castilla y León (f) (x) (S) B Newsletter

IINFD

Online y Semipri

La Nueva Cró

COMARCAS 9

ENERGÍA | La fundación presentó algunos de los 25 proyectos desarrollados el pasado año |

León se posiciona en el mapa global de la minería sostenible

Icamcyl asiste al 'Mining and Minerals Hall', un evento celebrado en Sevilla con 14.700 visitantes y expertos de todo el mundo

La Fundación Icameyl (Centre Inter La Fundación Icameyl (Centro Inter-nacional de Materiales Avantados y Materias Primas de Castilla y León) ha saintido al "Mining and Minerals Half (MMH) de Sevilla, uno de los eventos más importantes del sector minero a más importantes del sector iminero a invier imunifal. Seção las datoro oficia-les, esta quinta edición ha cenide un impacto orimonim de maide sieto de llimes de euros, ha resunido a 14.700 vi-sitantes, ha contudo con 25° exposito-res y ha acogido a 1.300 congresistas. Además, se han generado 4.626 con tuctos comerciales y se han escuchado las ponencias de 141 expertos interna-

cionales y nacionales.

Esta edición del MMH comenzó el pasado martes, 15 de octubre, destacando la impostancia de los minerales en nuestro día a día y su papel esencial ticas y digital. Retos clave por los que iropa apuesta dentro de los objetivos Europa apuesta dentro de los objetivos del Facto Verde y sus acciones contra el cambio climático. L'amcyl, una fundación con sede en

León, participó activamente en el even-to con ponencias que resultaron su bderargo en sostensbilidad e innovación dentre del sector. Las presentaciones que llevaron a cabo reflejan su com-promiso con la innovación termológi-



dando a Caetilla y León como un refe-rente en materias primas avanzadas, «Este congreso ha sido una oportunieaste congreso na sido una oportuna-dad única para presentara nuestras ca-pacidades y proyectos a nivel global, y para reafirmar que en Castilla y León estanos impulsando aoluciones unno-vadoras y sostenibles en el ámbito de las materias primas y la minerias, afir La fundación sigue consolidándose como un actor estratégico en el imbito de la investigación y el denarrollo tecnológico, alineando su trabajo con

nomia circular a nivel europeo. Previo al congreso, la fondación or-ganizó una sesión vinculada con la temàtica del MMH para destacar el pa-pel de las Pymes en el marco europeo

ticiparon activamente con posencias que pusieron de relieve su liderargo en sostemitalidad e innovación destro del sector minero: Santiago Cuesta López, director general de la fundación, presentò T.a importancia de la captura y compessación de la buella de carbono, aboníando tecnologías y acciones cla-ve para reducir el impacto ambiental. Marta Alomo, ingeniera de Minas y de la Energia, presentó La Importancia de la plataforma del RMOS en la Gestión de Materiales Criticos', destacando el valor estratégico de esta herramienta europea. Además, Cuesta destacó en una segunda ponencia sobre los ecosis-temas industriales de innovación en naterias primas, resaltando el papel de

materias primas, malitando el papel de las regiones escuppese en atrae inver-siones a proyectos mineros. Icameyl, adernás de estras ponencias, prutagonia Cambien divensos fotos y presentaciones por los proyectos que na impulsado en los ultimos años, como es el caso de BlackCycle, Tarantula y Madittace, entre otros. La can-tidad de proyectos movilizados por la iandación se convirtió en un punto esaltar por parte de moderadores :

ottos participantes. Durante el año 2023, la fundación llevo a cabo un total de 25 proyectos tanto europeos como nacionales y au-tonómicos, movilizando un total de 5.6 milliones de auros, de los cuales 5,6 milliones de euros, de los cuales, 4,6 han repercucido directamente en Castilla y León. Es una fundación sin animo de lucro y centro de competen-cias, orientado hacia la industria y catalizador de los recursos de la región framcyl participa en la estrategia de gestión eficiente de recumos indusla red de industrias de la región y la valorización de la riqueza en materias primar de Camilla y León, en linea con u Estrategia de Especialización înte

10 COMARCAS

INDUSTRIA I Centro Internacional de Materiales Avanzados y Materias Primas de Castilla y León I

Dos proyectos con sello leonés brillan en 'Horizonte Europa'

Las iniciativas tecnológicas coordinadas por la Fundación Icamcyl, con sede en León, participarán en el evento referencia del sector en España

L.N.C. LEÓN

Dos de los proyectos Europeos que coor Ains al Centro Internacional de Materia les Avanzados y materias Primas de Cas tilla y Leon, con sede en la ciudad de León han sido seleccionados para ser exhibidos como casos de éxito de coordinación tecnológica en este evento de referencia para la ciencia y la innovación española

El Centro Tecnológico que dirige el prestigioso tecnólogo Santiago Cue Lónez presentará dos provectos de Ho rizonte Europa coordinados que mo vilivan más de 11 millones de euros, s ción alineado con la avenda 2030 y el pacto Verde Europeo

Cuesta presentarà nor un lado el proyecto 'C-SINK' que innova las más no vedosask tecnologias en captura y alma-cenamiento de carbono, y por otra parte el proyecto "Li4Life", que consolida la estrategia de la Fundación en la coordinación de los esfuerzos europeos para asegurar el suministro sostenible de Litio para la electrificación de Europa.

Exte evento se celebrará en Oviedo y además de estar organizado por el CDTI, colaborarán de manera relevanta al Ministerio de Ciencia Innevación Universidades, la Comisión Europes, el Ayuntamiento de Oviedo y la Agen-cia de Ciencia. Competitividad Empresarial e Innovación Asturiana (Sekuens)

La selección de sendos provectos Li4Life y C-SINK para ser expuestos en la Conferencia del Programa Marco, es un reconocimiento doble al plan estra tégico regional e internacional del Cen-Lépez, y a la labor de ICAMCyL como



Santiago Cuesta-Lónez, director de la Fundación Icamovi, scancos

coordinador an injuistivos da majora dal. impacto ambiental de la actividad industrial reflaiando da asta modo su commiso con la innovación sostenible en Europa, «El reconocimiento del comité organizador de la Conferencia del Programa Marco a nuestros provectos, es una recompensa a nuestros esfuerzos en Europa por generar sinergias con el territorio leonés, al tiempo que demostramos que una transición hacia una economia verderecuperando la actividad industrial en la región es posible», comentó Cuesta-López.

Los dos proyectos seleccionados, impulsados por la Fundación y su comité estratégico de dirección, y gestionas por los investigadores y gestores Dra. J.V. Nava, R. Cabrera y A. Gutiérrez, oponen soluciones tecnológicas referentes a nivel mundial.

'Li4Life' con un presupuesto de 6 milio - cambio climático.

nas da acrose se más da 14 socios internacio nales implicados, pone encima de la mesa un abanico de soluciones nara el nrocesa do eficiente de litio, que serán demostradas e implantadas en explotaciones mine-ras europeas, reduciendo el impacto de es extracción y haciendo más eficiente la cadena de valor completa de baterias para la electrificación del transporte en Forma

C-SINK se enfoca en la captura y almacenamiento de carbono camo respuesta al desafío de reducir las emisiones en sectores industriales intensivos El proyecto con más de 5 millones de euros de financiación y 24 socios repre senta una contribución importante a la agenda 2030, analizando el actual abanico de tecnologías que la UE va a fomentar e implantar en sinergia con la politica de valles industriales de cero emisiones netas como solución para el

6 IMPACT















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